

- Gain a deep understanding of the Agile mindset and go beyond the textbook
- Adjust Scrum based on a local context; don't use someone else's best practice
- Impact the larger organization via coaching
- Segregate your initiatives based on their characteristics to identify when, and when not, to apply agile methods
- Help Development Team Members, the Product Owner, and the larger organization, execute with excellence
- Get practical take-a-ways that can help your team and organization immediately after training

The Scrum Alliance Advanced Certified ScrumMaster (A-CSM) is for individuals with agile experience, who have their Certified ScrumMaster® (CSM) certification, that want to expedite their journey to greater agility on the Scrum Alliance Path to CSP.

Via the CSM you were introduced to Scrum values, roles, ceremonies and artifacts. Through your life and work experience you have learned that implementing agile can be challenging and that textbook agility is not the answer. We go deeper into agile at scale (SAFe, LeSS), empiricism, coaching, soft-skills, Extreme Programming Engineering, DevOps, and Kanban so that you can tailor your approaches to your circumstances to get the optimal mix of plan upfront versus plan as you go.

After the session you will be registered with the Scrum Alliance. If you have more than a year of agile work experience, have the CSM Certification, and complete this session, you will achieve the A-CSM designation, and be one step away from CSP-SM.

Upon completion of the course, students will understand agile necessities including:

- Roles: Scrum Team, Scrum Master, Product Owner, Development Team Member
- Events: How to modify Backlog Refinement, Sprint Planning, Daily Scrum, Sprint Review & Sprint Retrospective
- Artifacts: Product Backlog, Sprint Backlog, Product Increment
- Other Frameworks: How Scrum works with DevOps, Extreme Programming, DevOps, and scaling models, including SAFe® and LeSS®

## Who Should Attend

The Advanced Certified ScrumMaster (A-CSM) and it requires completion of a Certified ScrumMaster session first if certification is desired. It is a base level course, so there are no pre-requirements to attend. Typical attendees include Program Managers, Project Managers, Business Analysts, Developers, Quality Analysts, Product Managers, and anyone wanting to up their agile game.

## Pre and Post Work

The course comes with both pre and post work to help you get maximum course benefit. The pre and post work includes videos, reading material and practice quizzes.

## Interactivity

The course is highly interactive with frequent break-out rooms, small group discussion, exercises and fun activities.

## About the Scrum Alliance

Since 2001, the Scrum Alliance has supported the agile movement as the only member-driven nonprofit certifying

body in the agile space. The Scrum Alliance was founded and funded by community for the community to nurture the agile movement by providing education, advocacy, research, community and connection.

### **About the Path to Certified Scrum Professional (CSP)**

The Path to CSP is a set of progressive learning objectives for the Advanced and CSP level of each of the foundational Scrum courses, such as the Certified ScrumMaster®. The Path to CSP raises the bar and provides a pathway to reach guide level certifications including the Certified Team Coach (CTC), Certified Enterprise Coach (CEC) and the Certified Scrum Trainer (CST). It provides additional credibility, rigor, clarity, guidance, and engagement for members and organizations alike.

The program addresses real work challenges and offers practical solutions to practitioners with clear, measurable and meaningful role-specific development paths that embrace and encourage advanced and continuing education in the effective application of Scrum and Agile.

## **Course Outline**

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### **Opening**

Context setting, get to know each other.

### **Powerful Questions**

Ask questions that help people reflect deeply.

### **Scrum Review**

Review the basics of Scrum.

### **Agile**

Understand Scrum in the context of Agile.

### **Active Listening & Facilitating**

Pay attention and create effective decision making.

### **Empiricism**

Learn from observation and experimentation.

### **Agile Team**

Form a true, self-organizing, team.

### **Agile Coaching**

Help others maximize their performance.

### **Definition of Done**

Define done at multiple levels.

### **Extreme Programming (XP)**

Apply engineering principles to increase quality.

### **Kanban**

Create flow.

### **Problem Solving**

Get to the core of issues.

### **Supporting the PO**

Help the PO succeed.

### **Agile @ Scale**

Apply scaling methodologies.

### **Grow Beyond Conflict**

Make progress on inner conflicts.

### **Closing**